Transitioning to a Circular Economy

3/25/2021 Town+Gown NYC Symposium



OUR PURPOSE

Open Power for a Brighter Future: We empower sustainable progress

Enel: a growing green energy giant

Accelerating the Energy Transition: the focus on decarbonization and electrification

enel

Enel is a multinational power company and a leading integrated player in the global power, gas and renewables markets. We are changing the face of energy as a shaper, leader and enabler of the energy transition.

Enel began as an energy utility over 50 years ago, but today we are not the company we once were. With a dedicated focus accelerating the energy transition through decarbonization and electrification, we have been listed on the *Dow Jones* Sustainability Index for 16 years and have been included on *Fortune Magazine's* "Companies Changing the World" list (2015, 2017, 2018).



Enel North America

A top 5 owner and operator of renewable energy power plants

Global Power Generation

A leading owner and operator of renewable energy power plants with 100% renewable capacity in North America (80 plants, >6 GW)

Enel X

Market leader in demand-response services and a provider of technology-enabled energy solutions

Energy & Commodity Management

Manages and maximizes the integrated gross energy margin, dispatching local generation fleet





Sustainability is at the core of Enel strategy

enel

Drive sustainability through growth acceleration



Enel's commitment to the UN Sustainable Development Goals



Quality Education



Affordable and Clean Energy

Climate Action



Affordable and Clean Energy



Decent Work and

Economic Growth

Innovation and

Infrastructure

Industry,



Peace, Justice and Strong Institutions





Source: Capital Markets Day, November 2020 26/03/2021

GHG emissions reduction, in line with 1.5° scenario





1. Scope 1 by 2030, consistent with the 1.5 pathway of the Science Based Target Initiative and the IEA 1.5 scenario

2. Scope 3 related to gas retail activities by 2030, consistent with the 2C pathway of the Science Based Target Initiative



Sustainable Procurement | Sustainable Design | Sustainable Construction Site | Sustainable Plant | Sustainable Decommissioning





Product or asset value chain

Assessing total product life cycle and evaluating how and where we can improve



Business models: how are we evaluating and innovating our decisions throughout the value chain to improve the circularity of our business?



Illustrative example



Sustainability - USA & Canada | Enel North America, Inc.

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Product or asset value chain

We need to re-evaluate the levers we control to improve circularity





Sustainability - USA & Canada | Enel North America, Inc.

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Thank you

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3/26/2021

Sustainability – USA & Canada | Enel North America, Inc.



End-of-Lifetime Blade Re-Purposing Perspective: Wind Turbine and Blade Manufacturer

Jeff Elberling – Siemens Gamesa Renewable Energy (SGRE) March 25, 2021



Content



- Introduction & background Jeff Elberling
- Company overview Siemens Gamesa
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 - Drivers toward blade circularity
 - Focus area for SGRE Service
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 - Next steps & challenges
- Open discussion / Q&A



Introduction & Background – Jeff Elberling



Introduction & Background



Jeff Elberling

Chief Engineer – Service Innovation

Technical responsibility for development of novel products & services for operational onshore and offshore wind turbines, from technology scouting to commercial deployment, focused on blade performance, automation, and robotics.

2020 Chief Engineer – Service Innovation

2016 Team Manager – Blade Performance Service R&D

Team focused on aerodynamic and aeroacoustic performance improvements, surface coatings, and structural blade enhancements for SGRE's global service fleet.

2013 Team Lead – Blades & Composites

Regional expert on wind turbine blades, fiberglass nacelle canopies and protective shrouds, concrete towers, and painted surface treatments.

2010 Service Engineer – Mechanical Systems

Regional expert in hydraulics, blade bearings, lubrication, bolted connections, cooling systems, yaw gears, and structural components.

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Academic

Michigan State University, 2009

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- B.S. Mechanical Engineering
- B.A. Spanish
- Study Abroad Program Santander, Spain (Universidad Internacional de Menendez Pelayo)

Personal

- Based in Highland, MI, USA (1 hour outside Detroit)
- Married; no kids (yet)
- · Several pets: two dogs, two cats, & one fish
- Extracurricular: ice hockey (playing & coaching), bowling, golf, playing music (drums, bass, & guitar)



Company Overview – Siemens Gamesa (SGRE)



Our business

Three business units strongly positioned in the market



Offshore 16.9 GW installed since 1991

Most experienced offshore wind company with the most reliable product portfolio in the market.



75.5 GW maintained

Commitment beyond the supply of the wind turbine to reach the profitability goals.



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93.1 GW installed since 1979

The **technological partner of choice** for onshore wind power project.





Company profile

A leading provider of wind power solutions to customers around the globe

Top 3 market share¹ position in several main countries

Offshore #1 in global Offshore market

Onshore #3 in global Onshore market

Service #2 in global Service market

Ø Onshore
 I Based on MW installations | Source: MAKE Global Wind Turbine OEM 2016 Market Share





EOL Activities @ SGRE



EOL Activities @ SGRE

Background / Context

- · Circular economy is expected to be pushed strongly by upcoming regulations in the EU, with other regions to follow
- · Blade recycling / re-purposing is unique as blades are among the most difficult components to reintegrate into material circularity
- Responsibility of WTG decommissioning lies with the park owner; however upcoming regulations are expected to increase the OEMs accountability (EPR = Extended Producer Responsibility) as this approach has already shown impact in other industries such as PV and electronics

Key Facts

- While the recycling of composite material remains complex and costly, significant progress has been achieved over the last years
- Legacy blades can be today processed post life-time by pyrolysis, grinding or within a symbiotic process setup for cement production. All processes are incapable to fully recover the characteristics of the virgin material, hence the regained material can only be used in less demanding use cases (down-cycling)
- For future blades new resin materials are being developed that allow a controlled dissolvement of the fiber-resin bond
- SGRE is involved in several projects focusing on new composite mixtures, with promising & near term development coming soon
- Legacy blades currently in operation are in focus from SGRE's Service business unit, exploring opportunities in both recycling and repurposing applications

Blade Waste by Tons 40,00,000 35,00,000 Blade material usage/t 30,00,000 25,00,000 20.00.000 15.00.000 10.00,000 5,00,000 2016 2018 2020 2022 2024 2026 2028 0503 2036 2040 2014 2032 2034 2038 042 United States Europe Rest of the World Source: Wind Turbine Blade Waste in 2050. Pu Liu & Clare Y. Barkow. University of Cambridge Institute for Manufacturing

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RENEWABLE ENERGY



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Multiple factors are driving the need for a company wide blade circularity strategy

	Up until present / legacy fleet	Present - 2024	Post 2024
Legislation	 To date few regulatory requirements in place for composite waste on EU level (e.g. EUR dir. 2008/98/EC) Up to date: owner's responsibility 	 The European Circular economy action plan and other regional regulations are pushing towards a higher recycle rate for composites Landfill bans in GER, AUT, NL, FI → now supported by WindEurope ('25) 	 Increased Extended Producer Responsibility (EPR) as already adopted in electronic and PV industry France requiring 95% of WTG mass reusable or recyclable, other countries / regions likely to follow
Business context	Repowering: total SGRE market2025e = 310MW ¹ , in ~ 30%(est) of cases legacy blade de- comissioning is SGRE scopeLTP blade exchange (in average 2-3 blade exchanges per GW per year) ²	 Circularity becoming auction content Recyclability getting high on customers' agenda as they are being met with national requirements + media pressure Recyclability is a competitive advantage before is becomes hard requirement 	 Blade recycling technology is an essential pre-requisite for access to key markets
Environmental responsibility	Composite waste generation ³ [Mtons / ye	ear] Lifecycle CO2 emission of to grow to or composite te contributor baseline recycable bla	of WTG blade ⁴ [%]
© Siemens Gamesa Renewable Energy S.	A Sources: 1 Wood Mckenzie 2019 3 Wir 2 A. Aaen / Pl 4 S. I	ndEurope / Accelerating Wind Turbine Blade circularity Laustsen / OF TE TD BL	y SIEMENS Gamesa

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Focus Areas for SGRE Service

Source: Bax & Company (https://baxcompany.com/insights/circularity-of-polymer-composites/waste-management-hierarchy/)





RENEWABLE ENERGY

Next Steps & Challenges

Ongoing Developments / Next Steps

- Partnership with Georgia Tech (GAT) and National Renewable Energy Laboratory (NREL) on FY21/22 re-purposing demonstration concept
- · Demonstration is heavily focused on
 - Novelty of re-purposed applications
 - · Circular economy best practices
 - · Replicability / scalability
 - Leveraging existing material properties to advantage
 - High value re-use conditions
 - · Maximizing amount of blade re-used
 - Publicly meaningful
- Participation in International Energy Association (IEA) Wind Task 45: establishing best practices for end-of-life management of blades
- Validation of recyclable materials for new unit blade production

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Challenges

- "Pull" from the market / end users
- Transportation & logistics costs
- Supply chain sustainability
- Scalability of developed concepts
- · OEM willingness to be part of solution
- Further coordination / partnership of key players
- Public acceptance
- · Cost-effectiveness of daring ideas







Open Discussion / Q&A

Thank you!





Circular Economy The Policy Picture

Jean Clarke Environment Advisory Unit Department of the Environment, Communications and Climate Action





SUSTAINABLE GOALS





The Economics and Governance of Circular Economy in Cities



How can I help as a business?

- Understand environmental and social impacts
- Identify 'hot spots' within the value chain
- Design solutions that enable and inspire individuals





EU: The Green Deal



Within the Green Deal:

Circular Economy Action Plan

For a cleaner and more competitive Europe

35 actions along the entire life cycle of products, to:

- Make sustainable products the norm in the EU
- Empower consumers and public buyers
- Focus also on key product value chains: electronics and ICT; batteries and vehicles; packaging; plastics; textiles; construction and buildings; food; water and nutrients
- Ensure less waste
- Make circularity work for people, regions and cities
- Lead global efforts on circular economy



Key product value chains



- Improve durability, reusability, upgradability and reparability
- Address presence of hazardous chemicals and increasing recycled content
- Restrict single-use and counter premature obsolescence

5 Rialt In Mananti Man providence -as-a-service

Digitalisation, including digital product passport



Towards a Sustainable Product Policy Framework





Empowering consumers and public buyers

- Revision of the consumer law: consumers to receive trustworthy and relevant information on products at the point of sale
- Establishing a new "Right to repair"
- Legislative proposal to ensure companies substantiate their environmental claims using Product and Organisation Environmental Footprint methods
- Include more systematically durability, recyclability and recycled content in EU Ecolabel criteria



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Less waste, more value



Preventing waste from being created in the first place is key
 Once waste has been created, it needs to be transformed into high-quality resources

- Specific waste reduction targets for more complex streams
- Enhance the implementation of the requirements for EPR schemes
- Continue modernising EU waste laws (e.g. batteries, packaging, end-of-life vehicles, hazardous substances in electronic equipment)
- Propose to harmonise separate waste collection systems
- Review rules on waste shipments facilitating recycling or re-use within the EU; with also
 the aim to restrict exports of waste that cause negative environmental & health impacts
- Assess the scope to develop further EU-wide end-of-waste criteria for certain waste streams







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The policy fundamentals of the recovery plan

The European Green Deal as the EU's recovery strategy:

- A massive renovation wave of our buildings and infrastructure and a more circular economy, bringing local jobs;
- Rolling out renewable energy projects, especially wind, solar and kick-starting a clean hydrogen economy in Europe;
- Cleaner transport and logistics, including the installation of one million charging points for electric vehicles and a boost for rail travel and clean mobility in our cities and regions;
- Strengthening the Just Transition Fund to support re-skilling, helping businesses create new economic opportunities.


National Measures: Waste Action Plan for a Circular Economy 2020

GOVERNMENT LEADERSHIP ON CIRCULAR ECONOMY

HIGH LEVEL ALL OF GOVERNMENT CIRCULAR ECONOMY STRATEGY



DEVELOP CIRCULAR ECONOMY SECTORAL ROADMAPS



INCLUSION OF GREEN CRITERIA AND CIRCULAR ECONOMY PRINCIPLES IN ALL PUBLIC PROCUREMENT



EXPLORE HOW IRELAND'S DIGITAL SECTOR CAN ACCELERATE TRANSITION TO A CIRCULAR ECONOMY

HOUSEHOLD AND BUSINESS



STANDARDISED BIN COLOURS ACROSS THE STATE: GREEN FOR RECYCLING, BLACK FOR

RESIDUAL AND BROWN FOR ORGANIC WASTE

WASTE RECOVERY LEVY TO ENCOURAGE RECYCLING

WASTE OVERSIGHT **BODY TO MANAGE** CONSUMER RIGHTS

> EDUCATION AND AWARENESS CAMPAIGN TO IMPROVE WASTE SEGREGATION



BY 2030



EXTENDED PRODUCER RESPONSIBILITY (EPR)



INFRASTRUCTURE FOR APARTMENT **DWELLERS** CONSTRUCTION AND DEMOLITION WASTE **REVISION OF** THE 2006 BEST PRACTICE GUIDELINES FOR C&D WASTE WORKING GROUP TO **DEVELOP NATIONAL** END-OF-WASTE

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Construction Waste Challenges

- Promote waste prevention in the first instance;
- Follow best available techniques;
- Expand the range and use of recycled products;
- Create a market demand for recycled products and segregating more material on-site to allow for recycling; and
- Meet the target of preparing for reuse, recycling and other material recovery (incl. beneficial backfilling operations using waste as a substitute) of 70% by weight of C&D non-hazardous waste (excluding natural soils & stone).



Some Key Measures Addressing the Challenges:

- Working with stakeholders to seek national end of waste decisions on specific C and D waste streams
- Detailed guidance on Article 26 by-product processes for specific C and D materials
- Complete review of 2006 C and D Waste Management Plan Guidance
- Incentives to encourage the use of recycled materials
- Work with stakeholders to expand the inclusion of green criteria in procurement
- Develop reuse and recovery targets for plastics from construction
- Stronger enforcement measures

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Some Next Steps:

- CE Strategy launch end March 2021
- New legally binding recycling targets
- Implement policy measures that drive greatest change ecodesign,
 EPR, financial instruments
- Reconfigure EPA's Waste Prevention Programme as a Circular
 Economy Programme *encourage new business models*
- Participate with ambition in negotiation of 2020 EU Circular Economy legislative package – sustainable products, waste reduction targets,
 GPP, plastics reduction

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Thank You

FUTURE PROOFED CITY BELFAST RESILIENCE STRATEGY

RESILIENT BELFAST

FUTURE PROOFED CITY BELFAST A CLIMATE PLAN FOR BELFAST

RESILIENT BELFAST



FUTURE PROOFED CITY BELFAST CLIMATE PLAN

RESILIENT BELFAST



STRATEGY AS THREE DOCUMENTS









SHOCKS AND STRESSES

SHOCKS **STRESSES** RAT FG Cyber resilience ATT TO PORT **Economic recovery** Mental ill-health Infrastructure **Public health Climate change** capacity capacity CONTRACTOR OF THE OWNER Flooding and extreme weather events **UK Exit** Housing supply in the **Use of prescription Condition of existing Poverty and inequality** city drugs housing stock THIN THE REAL **Population change Governance and Segregation and** division financing of risk

Carbon intensive systems **FUTURE PROOFED CITY**

OUR GOAL

Our goal is to transition Belfast to an inclusive, net zeroemissions, climate resilient economy in a generation.



RESILIENT BELFAST: 2020



We have identified three 'multiple problem solvers' - where we tackle several shocks Or stresses at once.

A strategic focus on each of these areas will build the city's resilience, over time. They are:





CLIMATE ADAPTATION AND MITIGATION

- 1. New city-wide structures to collaborate on climate action
- Delivery of Recommendations in Belfast's Mini Stern: A Net Zero Carbon Roadmap for Belfast
- 3. Climate change risk assessment
- 4. Belfast City Council Climate Adaptation and Mitigation Plan
- 5. Belfast Harbour Green Port

- 6. Queen's University Environmental Solutions Centre
- 7. Sustainable District
- 8. Belfast Region City Deal
- 9. One Million Trees
- 10. Local Development Plan: a Critical Lever for Resilience
- 11. Sustainability and Food



PARTICIPATION OF CHILDREN AND YOUNG PEOPLE

12. A Permanent Platform for Involving Children and Young People on Climate Change

13. Quality of urban childhood

14. Ulster University Architects for Change Programme

15. A Playful City

- 16. City centre public realm play Spaces
- 17. Ulster University MSc in Planning and City Resilience

18. Public transport







20. Sustainable drainage

- 21. A Zero Emissions city bus fleet by 2030
- 22. Delivering Belfast's Net Zero Carbon Roadmap: Buildings
- 23. A Bolder Vision for Belfast
- 24. Electric vehicle infrastructure
- 25. Investment in existing NIHE stock

- 26. Developing a Hydrogen Eco System
- 28. Training and skills for an inclusive low-carbon economy
- 29. Innovation and Inclusive Growth Commission
- 30. Fuel Poverty









Home » Belfast: One Million Trees

Belfast: One Million Trees

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Over the last year, we have been working with partners from organisations across the city to create a process for collective tree planting across Belfast. The idea originated with Belfast Metropolitan Residents Group and has become an ambitious partnership initiative coordinated by Belfast City Council, which aims to make our city greener, cleaner and healthier. Our ambition is to see one million trees planted over a 15-year period.

Why is planting trees important?

Lifecycle

 Securing Commitment
 During the last year, we have been working to secure commitment to our Million Trees Programme
 Getting Started

> Launch of our Million Trees Programme. Tell us your ideas















COMBER GREENWAY 9KM URBAN AND RURAL ROUTE OPENED 2008

CONNSWATER COMMUNITY GREENWAY 16KM URBAN ROUTES (EAST BELFAST) COMPLETED 2017

BALLYMENA, CUSHENDALL AND RED BAY RAILWAY GLENARIFF FOREST PARK

GOOGLE MAPS

Google

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BALLYMENA, CUSHENDALL AND RED BAY RAILWAY GLENARIFF FOREST PARK

VISIT SEPTEMBER 2014



GREEN WAY OF THRONES


















FUTURE PRIORITIES TO PROGRESS THE GREENWAY STRATEGY

O Expectation of a multi-year Capital Grants Programme

O Develop dedicated resources within central / local government

- Continued focus on cross-border projects
- Work to address issues with land access



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